



# Sustainability Report 2025

Libyan Investment Authority

Governance

Sustainability

Responsible Investment

# Table of Contents

1	Chairman's Message	3
2	Report Overview	4
3	About the Libyan Investment Authority	5
4	Report Methodology and Scope	6
5	Business Model and Investment Strategy	7
6	Institutional Governance and Regulatory Framework	8
7	Risk Management and Institutional Compliance	9
8	Sustainability and Environmental, Social and Governance (ESG) Framework	10
9	Alignment with the Sustainable Development Goals (SDGs)	11
10	Environmental Dimension and Responsible Investment	12
11	Social Dimension and Human Capital	13
12	Integrity, Transparency, and Institutional Ethics	14
13	Digital Transformation and Institutional Infrastructure Development	15
14	Leveraging Expertise from Subsidiaries and Portfolios	15
15	Stakeholders and Institutional Partnerships	16
16	Future Priorities and Strategic Directions	17
17	Conclusion	17

# 01 Chairman's Message

The Libyan Investment Authority continues to reinforce its position as a sovereign national institution responsible for managing assets and investments in a manner that ensures financial sustainability and safeguards the rights of current and future generations. In line with this mandate, the LIA places the principles of governance, sustainability, and transparency at the core of its institutional and investment approach.

The 2025 Sustainability Report reflects the LIA's ongoing efforts to enhance institutional disclosure and develop sustainability practices through a gradual and balanced approach that takes into account the nature of sovereign wealth funds and the diversity of their investment activities. It also highlights progress achieved in governance, risk management, and compliance, as well as initiatives related to responsible investment and institutional capacity building.



**Dr. Ali Mahmoud Hassan**  
Chairman of the Board and  
Chief Executive Officer

The LIA considers sustainability no longer merely a concept of social responsibility, but a fundamental pillar supporting institutional stability and enhancing the ability to adapt to economic, operational, and regulatory changes, thereby ensuring asset protection and long-term value creation.

# 02

## Report Overview



**Governance**

The issuance of the 2025 Sustainability Report comes as part of the Libyan Investment Authority’s efforts to enhance corporate disclosure and strengthen integration between governance, investment, and sustainability.



**Sustainability**

The report aims to present key efforts and initiatives related to governance, sustainability, compliance, and risk management, in addition to highlighting institutional directions linked to responsible investment and institutional development.



**ESG**

It also serves as a platform to demonstrate the progressive integration of Environmental, Social, and Governance (ESG) considerations into the institutional and investment framework, reflecting the LIA’s commitment to enhancing sustainability, improving performance quality, and strengthening transparency.



**Compliance**

# 03 About the Libyan Investment Authority

The Libyan Investment Authority (LIA) was established in 2006 as the sovereign wealth fund of the State of Libya, with the objective of managing and developing national assets and investments on a professional and long-term investment basis.

The LIA manages a diversified investment portfolio that includes direct and indirect holdings, financial portfolios, and investments across various sectors and geographic regions, contributing to diversification of income sources, risk mitigation, and financial stability.

The LIA's investment philosophy is based on several key principles, including:

- Protecting and growing assets.
- Strengthening governance and institutional discipline.
- Commitment to transparency and disclosure.
- Diversification of investment portfolios and sectors.
- Adoption of international best practices in investment management.



sovereign wealth  
fund



Diversified  
portfolio



long-term  
investment



Assets  
Protection

# 04 Report Methodology and Scope

## Report Methodology

This report has been prepared in reference to the general principles of the Global Reporting Initiative (GRI), taking into account the nature of LIA as a sovereign investment institution and the diversity of its activities and portfolios.

The report is based on a range of institutional sources, including:

- Periodic governance reports.
- Approved policies and regulatory frameworks.
- Risk management and compliance reports.
- ESG and sustainability initiatives
- Data from subsidiaries and portfolio companies.
- Relevant operational and strategic reports.

## Scope of the Report

The report covers:

- The Libyan Investment Authority.
- Subsidiary investment portfolios.
- Selected subsidiaries within and outside Libya.

The focus is placed on initiatives and practices most closely related to governance, sustainability, and institutional development, reflecting the level of institutional progress during the reporting period.

# 05 Business Model and Investment Strategy



Assets



Diversification



Governance



Risk management



Sustainability Returns

LIA adopts a long-term investment model based on portfolio and asset diversification to achieve financial sustainability and enhance resilience against economic fluctuations and market volatility.

The investment strategy aims to:

- Achieve stable and sustainable returns
- Preserve the long-term value of assets
- Strengthen institutional and investment flexibility
- Improve portfolio management efficiency
- Enhance investment decision-making processes

LIA also works to strengthen integration between investment activities, governance, risk management, and sustainability, in line with modern global sovereign asset management practices.

# 06 Institutional Governance and Regulatory Framework

Institutional governance represents a fundamental pillar of LIA's operating model, supported by an integrated governance framework aimed at enhancing efficiency, transparency, and institutional discipline.

This framework includes:

- A Board of Directors with clearly defined roles and responsibilities.
- Specialized committees under the Board.
- Approved policies and regulatory frameworks.
- Clear delegation and decision-making structures.
- Performance monitoring and evaluation mechanisms.

As part of strengthening the regulatory and governance environment, LIA has continued to develop and update its internal policies and frameworks to improve operational efficiency and clarify roles, responsibilities, oversight, and compliance mechanisms.

As of the end of 2025, LIA had approximately 30 approved policies, regulations, and procedural manuals covering governance, investment, human resources, compliance, risk management, technology, and various operational areas.

LIA also places strong emphasis on the governance of subsidiaries by ensuring adherence to institutional policies and strengthening disclosure and internal control systems.

# 07 Risk Management and Institutional Compliance

LIA adopts an integrated risk management approach as a key pillar in safeguarding assets and ensuring business and investment sustainability.

The risk framework includes:

- Investment and financial risks.
- Operational risks.
- Legal and regulatory risks.
- Compliance and reputational risks.
- Economic and geopolitical risks .

The Authority also promotes a strong compliance culture through:

- Anti-corruption policies.
- Codes of professional conduct.
- Conflict of interest controls.
- Internal audit and control programs.
- Compliance with applicable laws and international standards

Continuous efforts are made to enhance monitoring tools and improve risk management systems to strengthen responsiveness to future challenges.

# 08 Sustainability and ESG Framework



LIA continues to integrate sustainability and Environmental, Social, and Governance (ESG) principles into its strategic direction and investment operations.

This approach is based on:

- Promoting responsible investment
- Considering ESG factors in investment evaluation
- Strengthening governance and institutional discipline
- Supporting operational and institutional sustainability
- Gradually enhancing non-financial disclosure

The Authority is also working to develop a more adaptive institutional environment aligned with economic and regulatory changes, ensuring long-term sustainability of performance.

# 09 Alignment with the Sustainable Development Goals (SDGs)

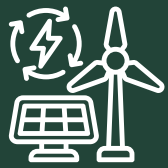


The Libyan Investment Authority continues to align its institutional and investment activities with selected United Nations Sustainable Development Goals (SDGs), reflecting its commitment to long-term economic, social, and governance impact.

The Authority seeks to progressively strengthen integration between its investment strategy and sustainability principles, in line with international best practices.

# 10

## Environmental Dimension and Responsible Investment



Renewable Energy



Energy Efficiency



environmental impact



sustainability investments.



low-Risk investments.

Global attention to climate change and energy transition has significantly increased in recent years, influencing the Authority's approach to environmental sustainability.

Key practices include:

- Supporting renewable energy initiatives.
- Encouraging energy efficiency improvements in subsidiaries.
- Monitoring environmental impact of operations and projects.
- Supporting sustainable environmental initiatives.
- Promoting long-term low environmental risk investments.

Some subsidiaries have emerged as leading examples in clean energy strategies and environmental performance improvement.

# 11 Social Dimension and Human Capital



LIA believes human capital is the main driver of institutional sustainability and continues to develop a professional work environment that supports talent and capacity building.

Key initiatives include:

- Training and professional development programs.
- Technical and administrative capacity building.
- Occupational health and safety enhancement.
- Improving workplace environment.
- Promoting performance and continuous development culture

Subsidiaries have also contributed through:

- Youth training and development programmes.
- Educational and community initiatives.
- Social impact activities.

The Authority aims to further strengthen this role in the coming years.

# 12 Integrity, Transparency, and Institutional Ethics



Integrity



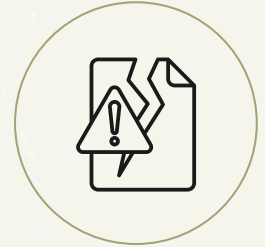
Transparency



Audit



Accountability



Anti-corruption

The Authority is committed to fostering a culture of integrity, transparency, and professionalism as core elements of institutional trust and stability.

Key measures include:

- Codes of professional conduct
- Anti-corruption and conflict-of-interest policies.
- Strengthening disclosure and transparency.
- Supporting independent audit functions.
- Promoting accountability culture.

This approach has enhanced the Authority's credibility among stakeholders.

# 13 Digital Transformation and Institutional Infrastructure Development

The Authority continues to develop its institutional infrastructure and transition toward a more integrated digital environment.

Key initiatives include:

- Development of digital and institutional systems.
- Governance and data management projects.
- Enhanced reporting and monitoring tools.
- Integration of operational and control systems.
- Automation and institutional transformation initiatives.

This contributes to improved operational efficiency and data-driven decision-making.

# 14 Leveraging Expertise from Subsidiaries and Portfolios

The diversity of subsidiaries and portfolios provides an important platform for knowledge sharing and institutional development.

This has contributed to:

- Development of diverse governance models
- Exchange of operational and investment expertise
- Strengthening ESG practices
- Improving reporting quality
- Supporting knowledge transfer

# 15 Stakeholders and Institutional Partnerships

The Authority adopts a balanced stakeholder engagement approach to strengthen trust and ensure sustainability.

<b>Stakeholder</b>	<b>Relationship</b>
<b>Regulatory bodies</b>	Compliance and regulation
<b>Subsidiaries</b>	Oversight and governance
<b>Employees</b>	Development and capacity building
<b>Local &amp; international partners</b>	Cooperation and investment
<b>Society</b>	Developmental impact

LIA believes that continuous engagement and constructive collaboration are essential elements in enhancing institutional performance and achieving long-term strategic objectives.

# 16 Future Priorities and Strategic Directions

The Authority continues to develop its governance and sustainability framework to keep pace with international developments.

Key priorities include:

- Enhancing sustainability reporting.
- Expanding non-financial disclosure.
- Integrating ESG into investment decisions.
- Strengthening digital governance.
- Developing performance measurement tools.
- Enhancing international cooperation in sustainable investment.

# 17 Conclusion

The 2025 Sustainability Report reflects the Libyan Investment Authority's commitment to advancing governance and sustainability practices and strengthening asset management efficiency.

It represents a further step toward embedding a culture of institutional disclosure and enhancing integration between investment performance and institutional responsibility, supporting long-term economic and institutional sustainability.

The Authority reaffirms its continued commitment to developing this trajectory in the coming years in line with international standards, reinforcing its position as a sovereign national institution managing assets on a professional and sustainable basis.



# Sustainability Report 2025